National Association of Career Colleges

# 2021 DIGITAL AGM

Friday, December 3rd, 2021



2020 AGM Minutes

2020 Audited Financial Statements



# NATIONAL ASSOCIATION OF CAREER COLLEGES L'ASSOCIATION NATIONALE DES COLLEGES DE CARRIERES

**MINUTES** of the Annual General Meeting of Members of the National Association of Career Colleges/ L'Association nationale des collèges de carrières, held in Ottawa on the 4th day of December 2020 via Zoom.

# Present:

Adrian Sharma, Cestar College of Business, Health and Technology Ali Noori, Greystone College Alison Cuvier, Nimbus School of Recording and Media Ann Knowlton, Crossroads Truck & Career Academy Aoife Berkery, ILSC Greystone College Audrey Brattberg, Academy of Learning Red Deer Babita Gupta, Thompson Career College Belinda Loschiavo, Robertson College Carlos Carvalho, CTS Canadian Career College Carmen Valero, Canadian College of Educators Cheryl Harrison, MC College Cheryl Russell, PORTLAND Christel MacALoney, Futureworx Clinton Friesen, Willis College Coryne Yacucha, Academy of Learning Craig McDonald, Metalworks Institute Craig Tucker, Keyin College Cynthia Lidster, Atlantic College of Applied Health Science Daisy Nicolas, Best Care Academy Dale Ritchie, McKenzie College Dave McCormick, Herzing College Dean Tremain, Canadian Business College Delores Lawrence, NHI Nursing & Home Health Care Inc. Des Soye, Algonquin Careers Academy Dyson Wells, Career Colleges Ontario Ed Stavnitzky, Edge Academy Emidio D'Alfonso, Medix College / North American Trade Schools George Hood - Co-Host, Herzing College Grace Pyo, Greystone College Gurpreet Kahlon, Clarkridge Career Institute James Connery, Louis Riel Vocational College Jeremy Nichols, Commercial Safety College Joe Cairo, MC College Josefa Geronimo, Hamilton Institute for Health Personnel

National Association of Career Colleges Association nationale des collèges de carrières 99 – 4339 Innes Road, Ottawa, ON K4A 3W3

P/T: (613) 800–0340 W: <u>www.nacc.ca</u>



JP Roszell, Anderson College Junaid Bhatti, Canadian College of Healthcare Lane Clark, Canadian College Lisa Lovelady, Academy Canada Lois McNestry, Discovery Community College Lonnie Croal, Canadian Criminal Justice Academy Lori MacMullin, Center for Distance Education Mareya Salazar, Chaleur College Maria Morales, Tricare Academy Marilou Cafa, Canadian CareAcademy Inc. Mark O'Shaughnessy, Institute of Technical Trades Marwan Al-Shalabi, Evergreen College - Mississauga Campus Michael McAllister - Co-Host, Herzing College Mohammad Lasker, East West College Peter Dykstra, Career College Group Rose Elia, Anderson College Selena McConnell, Canadian Imperial College Stuart Bentley - Co-Host, triOS College Sunita Vyas, Academy of Learning Susan Brattberg, Digital School Susan Menzies, Algonquin Careers Academy Tim Ogilvie, CDI College and Reeves College Vanessa Sarges AZDM INC, Canadian SciTech College Victor Tesan, Sprott Shaw College

#### Non-Voting:

Denis Sabourin, CEO NACC Dana Archer, NACC Staff Debbie Archer, NACC Staff Alex Carberry, NACC Staff Rob Leone, Guest Chris Conway, CEO CCO Theresa Sabo, Non-Member

# 1. Call to Order

The meeting was called to order at 1:00 p.m. EST by George Hood, Chair. Quorum confirmed.

# 2. Approval of the Agenda

George Hood, Chair asked to move to vote on the acceptance of the agenda circulated in advance.



On motion duly made by Ed Stavnitzky, Edge Academy, seconded by Adrian Sharma, Cestar College and duly carried, the following resolution was passed unanimously:

# **RESOLVED THAT the Agenda be approved as presented.**

3. Approval of the Minutes from the 2019 AGM Minutes

The minutes from the 2019 AGM had been circulated prior to the meeting.

On motion duly made by Adrian Sharma, Cestar College, seconded by Carmen Valero, Canadian College of Educators and duly carried, the following resolution was passed unanimously:

# **RESOLVED THAT the minutes of November 8th, 2019, AGM be approved.**

4. Greeting from Federal Minister of Labour, Filomena Tassi

Denis Sabourin, CEO, introduced a recorded greeting from Federal Minister of Labour, Filomena Tassi. The Minister spoke of Covid-19 and how the environment made us all reassess our roles and thanked the NACC and the PCC sector for being there to help in the transition.

5. Chairman's Address, George Hood

George spoke about the past year and how the pandemic affected all our activities. He spoke on the different files that were worked on this year including:

- Government relations
- Instructor Development Day
- Instructor Development Program
- Health Care
- New International Member

George took a moment to recognize all of the Board Members for their contribution to all of our activities and their time put towards our goals this year. With the conversion to video meetings, the Board met more this year than when meetings were held in person.

He thanked all of the various committee members that volunteer their time in areas of curriculum development, finance and governance and government relations to name a few.

Finally, he thanked the staff and outlined what their various jobs entailed.

#### 6. Government Relations Activity

Rob Leone, Principal at Earnscliffe made a presentation on activities on the PGWP over the past six months and how the toolkit was developed to help with lobby efforts by member colleges.



# 7. CEO's Address

Denis Sabourin provided his address on the activities of the past year. Including thanks to all the colleges who provided training to health care workers during this difficult time. Other topics he spoke on included:

- Moving to a virtual office
- Greater interest in the PSW program
- Home Support Worker (HSW) launch
- Lobby efforts
- Addition to government advisory groups
- 2021 125<sup>th</sup> Anniversary
- Career Connections Magazine

# 8. Election of Directors-at-Large

Dr. Michael McAllister, Vice Chair of NACC reviewed the process of the electronic voting for this year's election. He indicated that the Chair of the Nomination Committee, Jeremy Nichols provided the two names of the Director-at-large positions who included Sunita Vyas and Grace Pyo.

Michael indicated that we are also taking nomination from the floor and the process to do so.

Stuart Bentley nominated Adrian Sharma, Cestar College, seconded by Ed Stavinzky, Edge Academy. Adrian accepts the nomination.

With no other nominations from the floor, the nominations are closed.

Candidates each make a 1-minute speech on their ability to fulfill the role.

Electronic weighted voting ballots are sent to all members to place their votes. Results to follow at the end of the financial presentation.

9. Financial Reports

Stuart Bentley, Treasurer presents the 2019 Audited Financial Statements. Highlights include:

Balance Sheet:

• Cash, investments, and accounts receivables are higher than previous year

• Accounts payable and overall liabilities are higher than previous years due to HST timing It was also noted that the finance and government committee review all taxes paid each month as part of good governance practices.

- Excess of revenue over expenses of \$77K
- Sizable increase of \$75K in net assets

Cash and investments are more than adequate to cover 2020 and 2021 operating costs based on current revenue and cost estimates.



Revenue and Expenditures:

- Revenues increase through curriculum fees, instructor workshops, PSW exams, management academy and college audits
- Revenue decreased in membership and conference sponsorship due to Covid-19
- Expenditures were slightly lower than the previous year which included reduction in member services and increase in office administration because of hiring a new CEO on staff rather than contract as was the previous CEO

Resulting in a strong year financially. Other things to note:

- No significant risk due to large customers, interest rate changes or market risk
- No leased premises obligation as of June 2020

Electronic voting took place:

On motion duly made by Adrian Sharma, Cestar College, seconded by James Connery, Louis Riel College, and duly carried, the following resolution was passed at 90%, 10% abstained:

# **RESOLVED THAT the Audited Financial Statements for 2019 be approved as presented.**

On motion duly made by Cynthia Lidster, Atlantic College of Applied Health Science, seconded by Ed Stavintzky, Edge Academy that the following resolution was passed at 91%, 9% abstained:

# **RESOLVED THAT the Auditors of Parker Prins Lebano Chartered Professional Corporation be appointed auditors for the year ending December 31, 2020.**

Stuart shares some general comments:

- Pandemic resulted in significant changes to the operations of NACC
- Moved to virtual office
- Cost reductions in operations to size vs. anticipated revenue
- Quarterly budgeting process implemented
- In-person meetings moved virtual
- In-person Instructor Development Day moved to virtual
- New Director of Education hired mid-way through the year
- Extensive work on new programs and improving existing PSW program
- Accessed Government funding and Canada Emergency Wage Subsidy
- Working on effectively breakeven budget for the year

Special thanks to the staff, Denis, Debbie, Alex, Holly and Dana for their contributions.



Election results:

# Grace Pyo and Adrian Sharma elected for Director-At-Large position for 2021.

# 10. Ratification of Board Activities

On motion duly made by Dale Ritchie, McKenzie College, seconded by Grace Pyo, Greystone College, and duly carried, the following resolution was passed unanimously:

**RESOLVED THAT** the actions of the Board of Directors in 2020 be ratified by the members.

# 11. Motion to Adjourn

There being no further business to come before the meeting, on motion duly made by JP Roszell, Anderson College, seconded by Carlos Carvalho, CTS Career College and duly carried, at 13:02 p.m. EST, the meeting adjourned.

# NATIONAL ASSOCIATION OF CAREER COLLEGES

#### FINANCIAL STATEMENTS

DECEMBER 31, 2020 ·

#### CONTENTS

#### INDEPENDENT AUDITORS' REPORT

FINANCIAL STATEMENTS STATEMENT OF FINANCIAL POSITION STATEMENT OF CHANGES IN NET ASSETS STATEMENT OF OPERATIONS STATEMENT OF CASH FLOWS NOTES TO THE FINANCIAL STATEMENTS SCHEDULE 1 - EXPENDITURES

1



#### PARKER PRINS LEBANO Chartered Professional Accountants INDEPENDENT AUDITORS' REPORT Professional Corporation

# To the Members of the: NATIONAL ASSOCIATION OF CAREER COLLEGES

# Opinion

We have audited the accompanying financial statements of the National Association of Career Colleges, which comprise the Statement Of Financial Position as at December 31, 2020, and the Statements Of Changes In Net Assets, Operations, and Cash Flows for the year then ended, and Notes To The Financial Statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the National Association of Career Colleges as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

# **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the National Association of Career Colleges in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Other Matter**

There is tremendous uncertainty in regards to the negative economic impacts of the COVID-19 pandemic. It is very possible that there will be significant decreases in revenues and the inability of the organization to adjust expenditures may result in a significant negative impact on operational profit. The ability for the organization to sustain operations will be dependent on a variety of factors. These financial statements do not include any adjustments or accruals for these potential effects.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the National Association of Career Colleges' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the National Association of Career Colleges or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the National Association of Career Colleges' financial reporting process.

# Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the National Association of Career Colleges' internal control.

• Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

• Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the National Association of Career Colleges' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the National Association of Career Colleges to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Palle fins loboro

Parker Prins Lebano Chartered Professional Accountants Professional Corporation Authorized to practice public accounting by the Chartered Professional Accountants of Ontario

Ottawa, Ontario February 10, 2021

# NATIONAL ASSOCIATION OF CAREER COLLEGES STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2020

			2020	2019
ASSETS				
CURRENT				
Cash		\$	248,419	\$ 66,404
Short-term investments			178,403	137,760
Accounts receivable			35,903	23,504
Prepaid expenses			8,728	 22,398
	i.		471,453	250,066
CAPITAL ASSETS (note 4)			5,654	6,165
		- 22		
		\$	477,107	\$ 256,231
LIABILITIES				
CURRENT				
Accounts payable and accrued liabilities (note 7)		\$	80,192	\$ 47,950
Deferred advertising revenue			2,500	-
Deferred membership revenue			3,826	3,186
Deferred audit revenue			1,000	 1,000
			87,518	52,136
LONG-TERM PAYABLE (CEBA) (note 9)			40,000	-
			127,518	52,136
		-		
NET ASSETS				
INVESTED IN CAPITAL ASSETS			5,654	6,165
UNRESTRICTED NET ASSETS			343,935	 197,930
	#. E		349,589	 204,095
	λά.	\$	477,107	\$ 256,231
Approved by the Board:				

MHood

Shinst Butley Director

Director

George Hood

**Stuart Bentley** 

# NATIONAL ASSOCIATION OF CAREER COLLEGES STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2020

	2020	2019
<b>INVESTED IN CAPITAL ASSETS</b> Balance, beginning of year Amortization Investment in capital assets	(1,	165 \$ 5,647   762) (1,612)   251 2,130
Balance, end of year	<u>\$</u> 5,	<u>654</u> <u>\$ 6,165</u>
<b>UNRESTRICTED NET ASSETS</b> Balance, beginning of year Excess of revenue over expenditures Amortization Investment in capital assets	145,- 1,-	930 \$ 121,263   494 77,185   762 1,612   251) (2,130)
Balance, end of year	\$ 343,9	<b>935</b> <u>\$ 197,930</u>

# NATIONAL ASSOCIATION OF CAREER COLLEGES STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2020

	2020		2019
REVENUE			
Annual conferences	\$ 23	390 \$	63,495
Canada Emergency Wage Subsidy (note 10)	83	169	-
Curriculum fees	111	,815	51,792
Examination service fees	317	,722	456,146
Examination services workshops		-	27,933
Membership fees	145	876	137,812
RCC management academy		-	24,750
Interest and sundry income	2.	353	19,769
School audit fees	5.	775	27,000
	690.	100	808,697
EXPENDITURES (Schedule 1)			
Examination services	60,	453	120,391
Member services	33,	622	172,893
Office and administration	446.	021	438,228
	540,	096	731,512
EXCESS OF REVENUE OVER EXPENDITURES BEFORE LOSS ON SALE OF ASSET	150,	004	77,185
LOSS ON SALE OF ASSET	4,	510	-
EXCESS OF REVENUE OVER EXPENDITURES	<u>\$</u> 145,	<u>494</u> <u>\$</u>	77,185

# NATIONAL ASSOCIATION OF CAREER COLLEGES STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2020

	 2020	 2019
CASH FLOWS FROM (USED FOR) OPERATING ACTIVITIES Excess of revenue over expenditures Items not affecting cash: Amortization	\$ 145,494 <u>1,762</u>	\$ 77,185
	147,256	78,797
Net changes in non-cash items related to operations: Accounts receivable Prepaid expenses Accounts payable and accrued liabilities Deferred advertising and audit revenue Deferred membership revenue	 (12,399) 13,670 32,242 2,500 640	 (7,474) 15,094 18,638 (118) 2,434
	 183,909	 107,371
CASH FLOWS USED FOR INVESTING ACTIVITIES Purchases of capital assets (net)	 (1,251)	 (2,130)
CASH FLOWS FROM FINANCING ACTIVITIES Long-term payable (CEBA)	 40,000	 <u> </u>
INCREASE IN CASH AND CASH EQUIVALENTS	222,658	105,241
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	 204,164	 98,923
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 426,822	\$ 204,164
CASH AND CASH EQUIVALENTS REPRESENTED BY: Cash Short-term investments	\$  248,419 178,403 426,822	\$ 66,404 137,760 204,164

The accompanying notes are an integral part of the financial statements.

# 1. STATUS AND NATURE OF ACTIVITIES

The Association is incorporated under the Canada Corporations Act as a not-for-profit organization and qualifies as a not-for-profit organization under the Income Tax Act. It provides representation and services to its members. Its members include career colleges and provincial associations representing career colleges.

# 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following significant accounting policies:

# **REVENUE RECOGNITION**

Revenue from examination, curriculum and other services is recognized when the exams and curriculums are shipped to the customer or the services are provided. Payment is based on agreed prices and credit terms contained on sales invoices. The Association recognizes membership revenues from provincial associations and affiliates on a calendar basis which represents the annual term of membership. Payment is based on agreed prices and terms contained on membership renewal notices. Revenue from conferences and workshops is recognized when they are presented. The liability for the portion of conferences and workshops invoiced but not yet presented is recorded as deferred revenue. Sponsorship revenue is recognized in the calendar year pertaining to the terms of the agreement. Grant revenue is recorded as revenue in accordance with the accrual basis of accounting. Interest revenue is recognized on an accrual basis using the effective interest method.

Provincial associations annually self-assess the NACC members' dues from their own provincial memberships and remit the required amount pursuant to terms established for collection. Should a provincial association not exist in a province or a provincial association not be a member of NACC, the Association is able to grant membership to individual career colleges and collect the required membership fees.

# SHORT-TERM INVESTMENTS

Short-term investments are stated at cost.

#### CAPITAL ASSETS

Property and equipment consisting of office furniture and computer equipment are stated at cost. Amortization of office furniture and equipment has been provided over the estimated useful lives of the assets on a 20% diminishing balance basis and computer equipment on a 30% diminishing balance basis.

## NET ASSETS INVESTED IN CAPITAL ASSETS

Net assets invested in capital assets comprises the net book value of property and equipment. Net assets invested in capital assets is a component of unrestricted net assets.

#### USE OF ESTIMATES

The preparation of financial statements in conformity with Canadian accounting standards for not-forprofit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

# NATIONAL ASSOCIATION OF CAREER COLLEGES NOTES TO THE FINANCIAL STATEMENTS (continued) DECEMBER 31, 2020

# 3. FINANCIAL INSTRUMENTS

The Association's financial instruments consist of cash and short-term investments, accounts receivable, accounts payable and accrued liabilities and deposits on account of future services. Management is of the opinion that the carrying values of these financial instruments approximate fair value.

NACC is exposed to credit risk resulting from the possibility that parties may default on their financial obligations, or if there is a concentration of transactions carried out by the same party or if there is a concentration of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions.

Credit risk associated with cash and short-term investments is minimized substantially by ensuring that these assets are invested in financial obligations of financial institutions or governments that have been accorded investment grade ratings by a primary rating agency.

Credit risk associated with amounts receivable is minimized by NACC's large customer base as well as the geographic dispersion of customers. NACC maintains allowances for potential credit losses, and any such losses to date have been within management's expectations.

It is management's assertion that the Association is not exposed to significant interest rate or market risk.

	2020					2019		
	Cost		Accumulated Amortization		Net Book Value		Net Book Value	
Computer equipment Office furniture and equipment	\$	6,652	\$	998 -	\$	5,654	\$	2,956 3,209
	\$	6,652	\$	998	\$	5,654	\$	6,165

#### 4. CAPITAL ASSETS

# 5. COMMITMENTS

The Association entered into a two year lease agreement for premises in Ottawa commencing on July 1, 2018. The agreement calls for minimum rents of \$2,667 per month, net of applicable taxes. The Association is also required to pay additional rents in the form of operating expense bills and property tax bills, which are submitted to the Association quarterly and semi-annually respectively. The amount of additional rents has not been disclosed as it varies each year. The agreement expired on June 30, 2020. During fiscal 2020, the Association switched to a virtual office, and now currently rents a storage locker from Dymon Storage for \$142 per month, net of applicable taxes.

On September 1, 2020, the Association entered in to a 36-month IT service agreement at a cost of \$569.01 per month, including applicable taxes.

# 6. LEGAL FUND

Management is no longer deferring the receipt of legal fund revenues collected for the purpose of financing future opinions on government policies affecting career colleges.

# 7. GOVERNMENT PAYABLES

Accounts payable and accrued liabilities include the following government related amounts payable:

	 2020	 2019		
GST/HST	\$ 22,297	\$ 9,003		

# 8. COMPARATIVE FIGURES

Certain of the 2019 comparative figures have been reclassified in order to conform with the current year financial statement presentation.

### 9. LONG-TERM PAYABLE (CEBA)

In response to economic effects of COVID-19, the Association was granted a Canada Emergency Business Account (CEBA). While the full \$40,000 available funds will be recorded as payable, \$10,000 of the total outstanding can be retained by the Association if repayment of the remaining \$30,000 is completed by December 31, 2022. The loan is interest free and has no specific terms of repayment other than the aforementioned. If the loan is not repaid by December 31, 2022, it will convert to a term loan of three years carrying interest at 5%. At this time, the Association plans to repay the loan by the grant eligibility timeline.

### **10. CONTINGENT LIABILITY (CEWS)**

During the fiscal year under the subsidy provisions administered by the CRA pertaining to financial hardships experienced as a result of the COVID-19 pandemic, certain benefits were received under the Canada Emergency Wage Subsidy (CEWS) program. This program allowed employers to obtain a taxable subsidy of an amount of up to 75% of eligible employee remuneration for certain periods assuming that prescribed decreases in revenues were experienced. This program is relatively complex in that different calculations are required for each period, there is no history of reassessments or CRA review and the constantly emerging information has caused some confusion for employers potentially causing incorrect subsidy applications. As a result, it is not possible to fully ascertain whether a liability exists with regard to a potential recalculation or repayment of CEWS amounts received prior to the year end.

# NATIONAL ASSOCIATION OF CAREER COLLEGES SCHEDULE 1 - EXPENDITURES FOR THE YEAR ENDED DECEMBER 31, 2020

\*

		2020		2019
EXAMINATION SERVICES EXPENDITURES				
Committee meetings	\$	8,686	\$	31,250
Courier and shipping		5,563		5,240
Curriculum development		16,096		12,344
Exam fees - IDP		-		27,000
On-line examination fees		24,592		24,000
Supplies and pins	-	5,516		20,557
	\$	60,453	\$	120,391
MEMBER SERVICES EXPENDITURES				
Annual conference	S	609	\$	38,901
Board and committee meetings		13,025	с.,	53,978
Consulting services		-		40,208
Domestic promotions		16,200		25,010
International promotions		2,423		11,628
Lobbying		-		208
Printing and reproduction		1,365		2,960
	<u>\$</u>	33,622	\$	172,893
OFFICE AND ADMINISTRATION EXPENDITURES				
Amortization	\$	1,762	\$	1,612
Bank charges		16,667		20,068
Computer support services		19,737		4,897
Courier and shipping		834		129
Insurance		5,560		6,387
Office supplies		2,540		5,342
Professional fees		18,070		14,662
Provision for impairment of accounts receivable		1,947		2,664
Rent		26,938		45,061
Salaries and benefits		336,927		320,850
Security		126		251
Subscriptions and promotions		8,712		7,509
Telephone, internet and fax		6,201		8,796
	\$	446,021	\$	438,228